

NHS GRAMPIAN

Annual Operational Plan 2019/20

1. Recommendation

The Board is asked to approve the Annual Operational Plan for 2019/20, including the three year financial plan and agreed performance trajectories for elective care against the national outpatients and treatment time guarantee standards.

The five year capital plan is presented for consideration as a separate paper and has been summarised within the Annual Operational Plan as required by Scottish Government.

2. Strategic Context

The Annual Operational Plan (AOP) sets out the annual delivery agreement between NHS Grampian and the Scottish Government Health and Social Care Directorate. The content of AOP is aligned to the national strategic priorities around:

- Planned care – elective surgery and outpatients, cancer and diagnostic testing
- Mental Health – including Child and Adolescent Mental Health Services
- Integration and unscheduled care
- Prevention and self-management

The AOP also contains the Board's

- Three year financial revenue plan and five year infrastructure investment plan;
- governance arrangements regarding monitoring and mitigating Healthcare Associated Infection

Progress with delivery of the AOP will be monitored by the Board's Performance Governance Committee and as part of the Annual Review process.

3. Key matters relevant to recommendation

During 2018/19 the Scottish Government published a number of key documents, including:

- **Waiting Times Improvement Plan** - The new plan's immediate focus is on improvements for patients whose treatment is urgent, who have a suspicion of cancer, and those who have waited the longest for an appointment. Steps will be taken to reduce waiting times for outpatient and inpatient appointments and day cases. The plan commits and directs investment of £535 million in frontline spending, and around £120 million in capital, in addition to the ongoing £200 million elective and diagnostic treatment centre programme over the next two and a half years. One of these centres is being established in Grampian.

- **Health and Social Care: Medium Term Financial Framework** - This Framework supports the Health and Social Care Delivery Plan and sets out in more detail the potential approach and type of initiatives required to ensure continued delivery of a financially balanced and sustainable Health and Social Care system.

Strategic priorities

The above documents and other previously issued national plans set out the priorities for the Annual Operational Plan which are summarised below.

Integration and unscheduled Care	The AOP sets out how we plan to maintain our commitment to providing clinical treatment or advice in the right setting, at the right time, delivered by the right clinician/person. This aim was reinforced within the NHS Grampian Clinical Strategy, approved by the NHS Board in October 2016 and has been further developed through the Integration Joint Board strategic plans.
Planned Care	The AOP summarises the Board’s Waiting Times Improvement Plan and the steps that will be taken and timescales, alongside significant and focussed additional investment, to improve performance. It sets out the clear deliverables over the next 30 months and how these will lead to improvements throughout this period.
Mental Health and Learning Disability	The AOP sets out the plan for the strategic review that was commissioned to consider the options for the future provision on pan Grampian Mental Health and Learning Disability Services and the plans that have been developed to improve access to Child and Adolescent Mental Health Services.
Prevention and self management	The AOP sets out how we will use direct involvement to lead and influence preventive and protective actions and interventions to improve population health through the range of partnership delivery plans, which are responsive to local need and local priorities.

Financial Plan (revenue position)

The AOP incorporates the Board’s three year financial plan and confirms that the Board will breakeven over the period of the plan. The detailed 2019/20 finance plan is incorporated within the AOP.

Infrastructure Investment Plan

This plan sets out the Board’s priorities for managing the infrastructure that supports the delivery of patient care and associated services across NHS Grampian and is integral to the delivery of the NHS Grampian Clinical Strategy.

The plan is focused on actions across four main areas:

- Investment in infrastructure consistent with our strategic health priorities;
- Reduction in high and significant risk backlog maintenance in clinical areas and compliance with statutory requirements;
- Replacement of essential equipment, IT and vehicles; and
- Disposal of assets declared surplus to requirements.

4. Responsible Executive Director and contact for further information

If you require any further information in advance of the meeting please contact:

Responsible Executive Director

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Contact for further information

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Additional supporting information

Annual Operational Plan