

## **Efficiency Statement**

NHS Grampian achieved its three key financial targets for the year 2014/15:

- ✓ Operated successfully within Revenue Resource Limit
- ✓ Operated successfully within Capital Resource Limit
- ✓ Met Cash Requirement

Successful achievement of these targets was made possible through the delivery of efficiency savings totaling £23.198 million during the course of 2014/15.

These savings were delivered through a range of efficiency initiatives aimed at eliminating waste, increasing productivity and delivering best value from service redesign while maintaining and enhancing the quality of front line clinical service delivery.

NHS Grampian as a responsible steward of public resources consistently strives to deliver increased value through improvements in the economy, efficiency and effectiveness of its functions. Continuous Service Improvement (CSI) and best value is firmly embedded within the culture throughout NHS Grampian.

Preparing for health and social care integration remained a key priority during 2014/15. The Board continued to work closely with local authority and third sector partners to develop plans for the delegation of key health and social care functions to the new Integrated Joint Boards. Executive and Non Executive Directors of the NHS Grampian Board also sit on the three Transitional Leadership Groups in Moray, Aberdeenshire and Aberdeen City to provide strategic direction for the integration agenda which will have a significant impact on the future role of the NHS Grampian Board and result in the improvement of health and social care across the area.

During 2014/15 the Board continued with a focus on the implementation of the unscheduled care programme and on improving access to our services through improved patient flow. Primary care services continue to respond to pressures arising from demographic change, changes in clinical practice and increased patient expectations. Revised ways of working are under consideration aimed at strengthening the multidisciplinary team approach and encouraging greater involvement of patients and the population as a whole to take responsibility for the improvement of health and the delivery of local healthcare.