

Efficiency Statement

NHS Grampian achieved its three key financial targets for the year 2012/13

- ✓ Operated successfully within Revenue Resource Limit
- ✓ Operated successfully within Capital Resource Limit
- ✓ Met Cash Requirement

Successful achievement of these targets was made possible through the delivery of efficiency savings totaling £12 million during the course of 2012/13.

These savings were delivered through a range of efficiency initiatives aimed at eliminating waste, increasing productivity and delivering best value from service redesign while maintaining and enhancing the quality of front line clinical service delivery.

NHS Grampian as a responsible steward of public resources consistently strives to deliver increased value through improvements in the economy, efficiency and effectiveness of its functions. Continuous Service Improvement (CSI) and best value is firmly embedded within the culture throughout NHS Grampian.

2012/13 also saw the development of Health and Social Care integration as a major theme for change. The Boards strategy, referred to as the 2020 vision, brought together the main redesign programmes related to facilities, workforce, digital/eHealth, Managed Clinical Network development and public/staff engagement with a view to enabling closer working between the three Community Health Partnerships (CHPs) and the Acute Sector. This approach continued to contribute to the Board's ability to reduce dependence on inpatient beds through improved efficiency and the creation of capacity in the community and primary care. Joint working with the local authorities and other third sector partners also continued to strengthen in recognition of the need to more closely integrate the services of all agencies around the needs of people requiring care in their own homes and communities. The introduction of the Change Fund stimulated the development of local authority area specific plans to improve community care for older people and prevent inappropriate admission to hospital.