

The Baird Family Hospital and The ANCHOR Centre Project Newsletter

ISSUE 4 – JUNE 2016

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Project News

PROJECT UPDATE

By Jackie Bremner, Project Director

The Baird Family Hospital and The ANCHOR Centre Project is on track to be completed as planned by 2020. During the months since the last B&A Newsletter the project has undergone a significant change in the way it will be delivered.

In March 2016, the Scottish Government confirmed that the Project will be delivered as a Capital funded project. This differs from the originally planned NPD (Non Profit Distributing) revenue funded delivery model. This news was welcomed by NHS Grampian as it helps to create certainty that these important facilities can be delivered as planned by 2020.

In response to this change, the Project Board agreed in April 2016 – following a

comprehensive review of capital procurement options – that the project will be delivered using the Framework Scotland 2 procurement model, similar to the method used to deliver the Matthew Hay Building (the Emergency Care Centre) on Foresterhill Health Campus.

Work to recruit a Principal Supply Chain Partner (PSCP), the contractor, is now underway in consultation with Health Facilities Scotland (HFS) colleagues. We hope to have the PSCP appointed by October 2016.

A revised high level project programme (in draft) was agreed by the Project Board in May 2016. It retains the same key dates as the previous NPD programme with start on

site scheduled for early in 2018 and construction completion by 2020.

Once the PSCP is appointed, work to progress the detailed designs for The Baird Family Hospital and The ANCHOR Centre can get underway, with plans being put in place to submit the Outline Business Case for approval early in 2017.

During recent weeks, around 50 awareness sessions have been held to try and make sure that staff groups, patient groups and Third Sector organisations are familiar with the project scope and progress so far. Similar sessions will be held at regular intervals over the life of the project.

REFERENCE DESIGNS

By Gail Thomson, Service Project Manager

The Project Team have been working with staff, patients and Third Sector groups over the past few months to develop our reference designs for both buildings. These designs indicate the proposed floor plans and departmental placements for each service which will be accommodated in the new facilities.

The work on the reference designs is now complete and the plans have been circulated widely to all who have been involved in the consultation process. These plans are not “perfect” at this stage of the project but are intended to be used as a guide by our chosen developer to then aid the development of the final design.

The developer who will build the facilities will be in place by October 2016 and will thereafter commence an intensive period of further consultation with staff to complete final floor plans, with this work continuing well into 2017.

Thanks to all staff who have helped us get to this exciting phase of the project.



Follow us on Social Media for latest project news and opportunities to get involved!

[@bairdANCHOR](https://twitter.com/bairdANCHOR)

www.facebook.com/bairdANCHOR



PUBLIC INVOLVEMENT ACTIVITIES

By Anna Rist, Public Involvement Officer

The Project Team continues to actively engage with patients and the general public. We are keen to speak to any group, large or small, and get your views on how services could be improved in our two facilities and your comments on our emerging plans. Here are some of our activities since the last Newsletter.

Both buildings have their own Communication and Involvement Group, with regular meetings. Additionally, we have given project updates to the Maternity Services Liaison Committee, Stillbirth and Neonatal Death Charity (Sands), and Maggie's Centre groups, just to mention a few. We have presented at local events such as CLAN Gathering, The Grampian Cancer Care Network Professional Conference and The Stuart Andrew Lawtie Conference. We also attended the Open Evening at RGU Midwifery Student Conference.

With the support of Friends of ANCHOR, we held four focus groups in March during the rehearsals of their annual fashion fundraiser, Courage on the Catwalk. We have further focus groups planned for both buildings, including sessions with patients

from Orkney and Shetland, and young people under 25.

Our public engagement activities have given us valuable insight into what really matters to service users, and this has informed the development of our Reference Design. For example, we have learnt that women with newborn babies would like more privacy and the option for their partner to stay with them in the postnatal ward for support; single rooms with additional beds will make this possible. Working with Sands, we have a better understanding of the facilities and staff needed to support families experiencing the loss of a baby.



Project Team members at Aberdeen Sands Beetle Drive fundraiser in June 2016.

In the discussions about The ANCHOR Centre, more space and comfort are wanted by nearly all, as well as a welcoming smile on arrival and personalised care throughout. Many would also like better facilities for family members accompanying them on appointments and

during treatment – something we are actively including in our designs.

If you would like us to come and speak to your group, or if you would like more information on how to get involved, please contact Anna at anna.rist@nhs.net.

STAFF AWARENESS SESSIONS

By Anna Rist, Public Involvement Officer

Since February, the Project Team has been busy with an extensive programme of staff awareness sessions for stakeholder departments.

To date, over 50 sessions have been arranged and held to update staff working in clinical and non-clinical areas. These sessions have been a combination of attending existing Departmental meetings, Committee meetings, Ward meetings and drop-in sessions for staff of all disciplines and grades. Project update presentations have been delivered, question and answer sessions offered and staff feedback has been gathered on existing Reference Design plans.

Two dates have been held in Elgin to update Moray and Integrated Joint Board colleagues. A further Staff Awareness Day is being planned to be held in Dr Gray's Hospital to communicate with Acute clinical colleagues. The three Senior Leadership sessions have been held and proved to be successful.

The Staff Awareness Sessions will continue throughout the summer and into the autumn.

Please let us know if you would like to be on our Newsletter Distribution List by emailing the Project Team at anna.rist@nhs.net

Baird News

SPOTLIGHT ON BREAST SERVICES IN THE BAIRD FAMILY HOSPITAL

By Margaret Meredith, Project Nurse (Baird)

The Breast Service are preparing for the interim move of the Breast Screening Centre towards the end of 2017 to enable demolition of this building on the site of The Baird Family Hospital. Ward 407/408, Purple Zone, ARI will be their temporary location until completion of The Baird Family Hospital in 2020. There is also adequate accommodation within ward 407/408 to allow the Macmillan CNS/Nurse Practitioner, Breast Cancer nursing team to move from Foresterhill Health Centre, another enabling works project.

Breast Services are currently dispersed across the Foresterhill Health Campus in the Breast Screening Centre, Inpatient Mammography, Yellow Zone and Symptomatic Breast Clinic, Clinic E, Purple Zone. Ultimately Breast Screening and Symptomatic Breast Services will be co-located in the Breast Out-Patient and Ambulatory Care Clinic in The Baird Family Hospital. This design will allow improved communication within the multi-disciplinary team, more efficient utilisation of resources

and improved patient experience with the implementation of one-stop clinics. Enhanced Recovery for patients scheduled for breast surgery will be facilitated by 100% Pre-Assessment. The Pre-Assessment Clinic will be located within Ambulatory Care, supported by staff from the existing Pre-Assessment Service, allowing patients to attend following their outpatient consultation, reducing the number of hospital visits.

85% of patients will be admitted to the 'admission on the day of surgery' area within the theatre suite. 'Hotel' accommodation will be available in The Baird Family Hospital for patients who live in remote areas and are unable to arrive early in the morning. An ultra clean theatre is also proposed for all breast surgical procedures. Patients will be admitted to the ward post operatively. Only patients with complexities will continue to be admitted to the inpatient ward prior to surgery. Following breast surgery patients will return to the Prosthesis Service located in Ambulatory Care.

ANCHOR News

THE ANCHOR TEAM VISITS TEENAGE CANCER TRUST UNITS

By Anna Rist, Public Involvement Officer



Project Team members with Ronan Kelly, Teenage Cancer Trust Youth Support Coordinator.

The ANCHOR Centre will include a dedicated space and support for older teenagers and young adults (aged 16 – 25) undergoing and recovering from cancer treatment. This will significantly improve the existing services as NHS Grampian currently has no specialist provision for this

age group. To find out more about young people's care needs, a delegation from The ANCHOR Centre Project Team visited three Teenage Cancer Trust Units in December 2015 and April 2016.

Our December visit to The Beatson Centre in Glasgow included a focus group with seven inspirational young service users as well as their Youth Support Coordinator (YSC) Lisa Eaglesham. They were very clear about the importance of having an area just for young people and the role of peer support in making life with cancer more manageable. Lisa the YSC had also made a huge difference to them as a listening ear and bringing everyone together. As one of the boys put it, a table to gather round and someone who really gets you is all you need.

In April, we visited two further units, in the Royal Hospital for Sick Children in Glasgow and Western General in Edinburgh, to look at how smaller spaces have been configured and to speak to more young people and their families. Talking to Ronan Kelly, YSC at the Sick Children's Hospital

and Lindsay Boyd, Deputy Charge Nurse at Western General gave us further insights into the complex care needs of this age group. Lindsay also talked about special skills and training required for staff working with young adult patients.

The key difference between these facilities and the space planned for The ANCHOR Centre is that they are embedded within in-patient wards, where as the ANCHOR services will be for day- and out-patients

only. These scoping exercise visits to other hospitals have given us a very helpful starting point to plan our teenage and young adult space. The next stages involve talking to young people and their families locally, as well as liaising with the Teenage Cancer Trust about introducing specialist support well ahead of The ANCHOR Centre opening in 2020. If you would like to give us your views or find out more, please contact Anna at anna.rist@nhs.net

Other News

FOCUS ON JACKIE BREMNER, PROJECT DIRECTOR



Jackie has worked in the NHS for 38 years, for the first 11 years as a nurse in Glasgow, Aberdeen and Newcastle, then as a business

manager at Royal Aberdeen Children's Hospital and over the last 19 years in project/programme management roles in NHS Grampian.

Between 1997 and 2004 Jackie was the Project Development Manager for the new Royal Aberdeen Children's Hospital which was delivered as a capital project.

Between 2004 and 2010 Jackie led on a number of service re-design initiatives including, for example, the re-design of older people's services in Aberdeen. Additionally, she was Project Director for a number of capital projects including Woodend Hospital ward upgrading and the new Whinhill Medical

Practice, both delivered using the Framework Scotland procurement process.

During the last 6 years Jackie has been Project Director for a number of hubCo revenue funded projects, including the Aberdeen Community Health and Care Village Project; the Forres, Woodside and Tain Health Centres Project which opened in 2014; and, up until a year ago, the Inverurie

and Foresterhill Health Centre Projects which are due to be operational in 2018.

In December 2014, Jackie was appointed to the post of Project Director for The Baird Family Hospital and The ANCHOR Centre Project.

Jackie grew up in Killin, Perthshire. She is married to Adrian and has two children: Aimee (22) and Thomas (19).

RUMOUR HAS IT!

In all big projects, there can sometimes be misinformation about project facts. Some of these rumours take on a life of their own. This section in future Newsletters will try to respond to the rumour mill, at least the ones the Project Team hears about!

Heard on the grapevine...

- **The project is delayed by 18 months**

A revised high level project programme was agreed by the Project Board in May 2016. It retains the same key dates as previously planned with a start on site scheduled for early in 2018 and construction completion by 2020.

- **The project budget has been increased by £30m**

The project budget has not been increased. The £120m project budget for the NPD Revenue Funded Project previously planned expressed the cost of the project excluding VAT and equipment costs. Going forward, the total project cost for the now Capital Funded Project will be reported including VAT and equipment costs.

- **There will be in-patient beds in The ANCHOR Centre**

The ANCHOR Centre will be co-located with the Radiotherapy Centre, opened in 2013. The two facilities will be physically joined on at least one level and will be two halves of one whole, delivering ambulatory Oncology, Haematology and Radiotherapy services as the single, conjoined ANCHOR Centre. In-patient care for Oncology and Haematology patients will continue to be delivered from the ward accommodation in the Matthew Hay Building (Wards 112 and 114), which opened in 2012.

Please get in touch if you want to be clear on project facts and progress!